

144 State Street
Montpelier, VT 05633-3601
802-828-2177

Kevin Mullin, Chair
Jessica Holmes, Ph.D.
Robin Lunge, J.D., MHCDS
Tom Pelham
Thom Walsh, Ph.D., MS, MSPT
Susan J. Barrett, J.D., Executive Director

DELIVERED ELECTRONICALLY

May 10, 2022

Jonathan Billings, MHP
Northwestern Medical Center
133 Fairfield Street
St. Albans, VT 05478

RE: Docket No. GMCB-003-19con, Northwestern Medical Center Renovation of Emergency Department and Front Entrance. Original Project Cost: \$7,616,215. Revised Project Cost: \$10,883,724.

Dear Mr. Billings:

Thank you for your response to questions regarding the above referenced project. Please respond to the additional questions below.

1. NMC recently transferred primary care and pediatric practices from NMC to other entities. Explain why each of these practices were transferred and the justification(s) for doing so. Also explain any interrelationship between making these transfers and whether the financial undertaking of the ER project was made feasible by the transfer of these practices.
2. Explain the impact on NPR of transferring the primary care and pediatric practices out of NMC.

In responding, restate the question in bold font and respond in unbolded font. Send an electronic copy to me at donna.jerry@vermont.gov and one hard copy (three-hole punched) with a Verification Under Oath to my attention at the Green Mountain Care Board, 144 State Street, Montpelier, Vermont 05602.

If you have any questions, please do not hesitate to contact me at 802-760-8162.

Sincerely,

s/ Donna Jerry
Senior Health Policy Analyst
Green Mountain Care Board

cc. Laura Beliveau
Staff Attorney

